August	21,	1990
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INTRODU	ICED	BY:	Ron Sims
PROPOSED	NO.		90-613

ORDINANCE NO.

AN ORDINANCE relating to the procurement of goods and services by King County from minority business enterprises and women's business enterprises; amending Ordinance 5700, Sections 1, 5, 6, and 7, as amended, Ordinance 5983, Section 6 and Section 9 as amended, and Ordinance 8937, Section 1, as amended, and K.C.C. 4.18.005, 4.18.010, 4.18.050, 4.18.060, 4.18.070, 4.18.080, and 4.18.090, repealing Ordinance 5700, Section 3 and K.C.C. 4.18.030 and adding new sections.

BE IT ORDAINED BY THE COUNCIL OF KING COUNTY:

SECTION 1. Ordinance No. 8937, Section 1, and K.C.C. 4.18.005
is hereby amended to read as follows:

Findings. The county council hereby finds the following facts:

- A. In hiring and dealing with contractors and subcontractors of all types, public and private owners, developers, contractors, financial institutions and sureties have discriminated and do discriminate against minority and women's businesses doing business or seeking to do business with King County based on the race and sex of the owners of these businesses. This discrimination has been established by public hearings conducted by the county council and other local jurisdictions and by the studies and reports performed for the county by consultants. The factual findings of these reports, specifically the Perkins Coie study dated January 1990 and the Washington Consulting Group study dated July 9, 1990, are incorporated herein by this reference.
- B. But for the provisions of its past and present minority and women's business enterprise ordinances, King County would have been, and would continue to be, a passive participant in the discrimination against these businesses.
- C. The provisions of this chapter are necessary to remedy the discrimination against minority and women's businesses and to

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prevent King County from financing and participating in this discrimination with its contracting dollars.

- D. The market from which King County draws contractors extends throughout the State of Washington, although the businesses which provide the primary market for King County are located in the King, Pierce, and Snohomish County area.
- E. King County is prohibited by state law from helping minority and women's businesses overcome the effects of discrimination through financial assistance or reduction of bonding requirements. While the existence of such alternative remedies must continue to be explored, no effective alternatives appear to be presently available.
- F. Although a program to provide technical assistance to minority and women's businesses cannot provide an adequate immediate remedy for past discrimination against such businesses, such a program can assist in a long-term effort to eliminate the need for the remedies provided by this ordinance. ((Further study of the nature and extent of the discrimination against minority and women's businesses must be conducted to determine whether additional amendments to the program are necessary. The continuation of the program during the period of this study is necessary to prevent irreparable injury to such businesses.))
- G. The above-referenced consultant studies have produced statistical data and recommendations for refinements to the King County minority and women's business program which are reflected in the amendments set forth in this ordinance.

<u>SECTION 2.</u> Ordinance No. 5700, Section 1, as amended, and
K.C.C. 4.18.010 are hereby amended as follows:

Definitions. All words shall have their ordinary and usual meanings except those defined in this section which shall have, in addition, the meaning set forth below. In the event of conflict, the specific definition spelled out below shall presumptively, but not conclusively, prevail.

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- A. "Administrator" shall mean the administrator of the King County Office of Civil Rights and Compliance.
- B. "Affirmative Action Plan" shall mean the written, formal King County policy adopted annually, stating the goals and programs of county government to be performed in the areas of contract compliance, equal employment opportunity and minority/women's business contracting.
- ((B-)) C. "Affirmative Efforts" shall mean making vigorous, documented attempts in good faith to contact and contract with minority/women's businesses. Where affirmative efforts are required by, or are grounds for, waiving provisions of this chapter, the director's ((of the department of executive administration's)) determination shall be based on procedures to be outlined in accordance with the dictates of this chapter.
- ((C.)) D. "Architectural and Engineering Contracts" shall mean contracts for the performance of architectural and engineering services by licensed and registered firms and persons acting as consultants to King County.
- $((\theta -))E$ . "Broker" shall mean a business which purchases goods or services from another business or businesses for the sole purpose of resale to the county or a contractor doing business with the county.
- ((E.)) F. "Certification" shall mean the process by which the Office of Minority and Women's Businesses of the State of Washington determines a business meets the criteria for a minority-owned business enterprise, a women-owned business enterprise, and/or a combination minority and women's business enterprise as set forth in WAC chap. 326-02 and WAC chap. 326-20.
- $((F_*))$  G. "Combination Minority and Women's Business" means a business certified as a combination minority and women's business enterprise by the Office of Minority and Women's Businesses of the State of Washington which is 50% legitimately owned and controlled

by minority males or minority businesses as defined in this chapter.

- ((G.)) H. "Commercially Useful Function" shall mean the performance of real and actual services in the discharge of any contractual endeavor. The contractor must perform a distinct element of work which the business has the skill and expertise as well as the responsibility of actually performing, managing and supervising. In determining whether a business is performing a commercially useful function, factors, including but not limited to the following, will be considered:
- 1. Whether the business has the skill and expertise to perform work for which it is being/has been certified;
- 2. Whether the business actually performs, manages and supervises the work for which it is being/has been certified; and
- 3. Whether the business purchases goods and/or services from a non-minority/women's business enterprise and simply resells goods to the county, county contractor, or other person doing business with the county for the purpose of allowing those goods to be counted towards fulfillment of minority/women's business enterprise utilization goals.
- ((H-)) I. "Concession Contracts" shall mean those contractual arrangements for the sale of food, beverages and/or items of personal property at any facility owned and/or managed by King County.
- $((rac{1}{4-}))$  J. "Conduit" shall mean a minority/women's business with which a contractor has agreed to subcontract, when the minority/women's business does not perform the subcontract, and instead the subcontract is performed by a non-minority/women's business.
- $((J_{r}))$  K. "Construction Contracts" shall mean those contractual arrangements made by King County for the construction, repair, rehabilitation, alteration, conversion or extension of buildings, parks, streets or other improvements to real property.

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((K.)) L. "Consultant Contracts" shall mean those contractual arrangements made for the procurement of expert personal, professional and/or technical services. Consultant contracts shall include legal services provided to King County government, but shall not include architectural and engineering contracts as defined by this chapter.

((±-)) M. "Contract Awarding Authority" shall mean any person with the power to enter into a contractual arrangement binding King County and shall also mean the particular office, agency or division on whose behalf the contract is entered. In addition, this term shall include, but shall not be limited to heads of county departments, divisions or offices.

((M-)) N. "Contractor" shall mean any person, partnership, corporation, or other type of business entity which has a contract with King County or serves in a subcontracting capacity with an entity having a contract with King County for the provision of goods and services.

((N. "Corporate Sponsored Dealership," shall mean a bona fide minority/women's business which meets the following standards in lieu of the fifty one percent ownership criterion of subsection R.1, and the control criteria of subsection R.2. The minority/women owners have entered into an agreement, contract, or arrangement with a national or regional corporation and been granted a license to offer, sell or distribute goods or services at wholesale or retail, leasing or otherwise using the name, service mark, trademark or related characteristic of the sponsoring corporation. Capital investment for the dealership is jointly contributed by the minority/women owners and the sponsoring corporation, with the sponsoring corporation initially contributing the largest percentage. The original investment contributed by the minority/women owners may be less than fifty-one percent, with a specified time limit established with the sponsoring corporation for the minority/women owners to become the sole owner of the

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dealership. The standards for qualifying a corporate sponsored
dealership as a bona fide minority/women's business enterprise shall
include, but are not limited to:

- 1. The minority/women owners must have contributed a minimum of 25% of the capitalization investment (total required equity capital) in the dealership corporation.
- 2. The dealership contract must include a binding agreement stating that the buy out of the corporate sponsor's interest by the minority/women owners will occur within 10 years.
- 3. If the sponsoring corporation retains majority voting rights and control of the board of directors, then the minority/women owners must annually apply at least fifty percent of the net profit and bonuses toward the buy-out of the corporate sponsors interest within the buy-out time limit established with the corporation.
- 4. The minority/women owners must show active participation in the decision making process on the board of directors of the dealership.
- 5.—The minority/women owners must have operational control, and as such have day-to-day management control of the dealership, with responsibility for sales, service volume and profits.
- 6. The sponsoring corporation must have specifically developed a national or regional corporate sponsored dealership program to address the present day issue of lack of opportunities for minorities or women in the dealership industry, which includes such features as: capitalization assistance from the sponsoring corporation, on going business operations training, technical assistance to the dealership owner, and a corporate sponsored minority and women's business program.
- 7. The minority/women owners must demonstrate that the relationship between the corporate sponsor and the minority/women's business was not formed for the primary purpose of achieving

certification under this subsection N, or any other similar provision of any other ordinance, regulation, rule or law.

- 8. The minority/women owners having prior business or management experience relating to the business being entered into as-an owner.))
- O. "Department" shall refer to any department as defined by King County ordinance or other applicable law and shall include all county agencies not associated with a department. These agencies shall similarly discharge those duties this chapter requires of departments and shall include the King County prosecuting attorney, the King County assessor, and the King County council.
- P. "Director" shall mean the director of the King County department of executive administration.
- ((P.)) Q. "Front" shall mean a business which purports to be a minority/women's business but which is actually owned and/or controlled in a manner which is inconsistent with the requirements of certification.
- ((Q-)) R. "Joint venture" shall mean an association of two or more persons, partnerships, corporations or any combination of them, established to carry on a single business activity which is limited in scope or direction. The degree to which a joint venture utilization satisfy relevant goals cannot exceed proportionate interest of the minority/women's business held as a member of the joint venture in the work to be performed. The agreement establishing the joint venture, partnership or other multi-entity relationship shall be in writing. Further, minority/women's participation in a joint venture shall be based on the sharing of real economic interest in the venture and shall include proportionate control over management, interest in capital acquired by the joint venture, and interest in earnings.
  - $(R_{\overline{*}})$  S. "Legitimately Owned and Controlled" shall mean for

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the purpose of determining whether a business is a "minority business" that minorities shall possess:

- 1. Ownership of at least fifty-one percent interest in the business, unless the minority business qualifies as a corporate sponsored dealership under the provisions of <u>WAC 326-02-030</u> ((subsection N)). The ownership shall be real and continuing, and shall go beyond the pro forma ownership of the business reflected in the ownership documents. The minority owner(s) shall enjoy the customary incidents of ownership and shall share in the risks and profits commensurate with their ownership interests, as demonstrated by an examination of the substance, rather than the form, of arrangements.
- 2. Control over management, interest in capital, interest in profit or loss and contributions to capital, equipment and expertise on which the claim of minority-owned status under this chapter is based. The minority owners must possess and exercise the legal power to direct the management and policies of the business and to make day-to-day as well as major decisions on matters of management, policy, and operations. If the owners of the business who are not minorities are disproportionately responsible for the operation of the business, then the business is not controlled by minorities. The business must be owned, controlled, and managed on a day-to-day, full-time basis by the minority owner(s). The requirements of this subsection R S.2 shall not apply, if the minority business qualifies as a corporate sponsored dealership under the provisions of ((subsection N)) WAC 326-02-030.
- 3. Ownership and control shall be measured as though not subject to the community property interest of a spouse if both spouses certify that:
- a. Only one spouse participates in the management of the business;
- b. The nonparticipating spouse relinquishes control over his/her community property interest in the subject business.

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(( $S_{\tau}$ ))  $T_{\tau}$  "Minority Business" means a business certified by 1 the Office of Minority and Women's Businesses of the State of 2 Washington as a minority business enterprise which is legitimately 3 owned and controlled by a minority person or persons as defined in 4 The director ((of the department of executive 5 this section. administration)) is authorized to determine that specific racial 6 groups have not been discriminated against in their ownership and 7 operation of particular trades or areas of business or in the 8 particular geographical areas in which they operate. Q The director such businesses from consideration as 10 businesses" under this ordinance, in connection with contracts 11 involving such trades or areas of business, as provided in Section 12 4.18.080 of this chapter. 13 14

- $((\Psi \cdot))$  <u>U.</u> "Minority or Minorities" means a person who is a citizen of the United States and who is a member of one or more of the following historically disadvantaged racial groups:
- 1. Black or African American: Having origins in any of the Black racial groups of Africa;
- 2. Hispanic((s)): Of Mexican, Puerto Rican, Cuban, or Central or South American culture or origin;
- 3. Asian American: Having origins in any of the original peoples of the Far East, Southeast Asia, the Indian subcontinent, or the Pacific Islands;
- 4. American Indian or Alaskan Native: Having origins in any of the original peoples of North America.
- The director ((of the department of executive administration)) shall have discretion to make a final decision as to whether an individual is a minority.
- ((U.)) V. "Nonprofit Corporation" shall mean a corporation organized pursuant to RCW Ch. 24.03. In the case of nonprofit corporations organized under the laws of a state other than Washington, a nonprofit corporation shall mean one organized for one

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or more of the purposes set forth in RCW 24.03.015 and meeting the definitions in RCW 24.03.005.

- ((V-)) W. "Pass-Through" means buying or obtaining goods from a non-women's business, non-minority business or non-combination women/minority business, and reselling or transferring those goods to the county, county contractors or other persons doing business with the county for the purpose of obtaining any advantage or benefit conferred under this chapter, without performing a commercially useful function.
- ((W-)) X. "Percentage Factor" shall mean the special ranking factors established by this chapter to be applied in certain competitive bid situations where minority/women's businesses respond to solicitation or are included as subcontracts in responding parties' responses to solicitation.
- $((x_{\tau}))$  Y. "Purchasing Contracts" shall mean, but not be limited to, those contracts which are awarded by the department of executive administration as the representative of King County, or any contract awarded by King County for the purchase of tangible goods.
- $((rac{\Psi_{\tau}}{}))$   $rac{Z_{\tau}}{}$  "Responding Party" shall mean any person, partnership, corporation or business entity which makes a proposal as defined in this chapter in response to a solicitation as defined in this chapter.
- ((2-)) AA. "Service Contracts" shall mean those contracts for technical, professional or other work performed by a vendor, such as the making of repairs, servicing, maintenance and/or cleaning, and which does not involve the provision of substantial tangible items such as materials, supplies or equipment. For the purposes of this chapter, the term "service contracts" shall include services provided to members of the public, including public defender services, but shall not include construction, rental or leasing of equipment or the traditional professional services such as consulting, legal services, feasibility studies and design studies.

((AA.)) BB. "Set aside" shall mean that proportion of each ((contract-awarding-authority's-annual expenditure for)) contract ((goods and services)) which is designated for ((equals the contract-awarding-authority's annual goals for)) participation of minority/womens' businesses as established by this chapter.

((BB.)) CC. "Small Business Concern" means a small business as defined pursuant to Section 3 of the federal Small Business Act

and relevant regulations promulgated thereto.

((66.)) DD. "Solicitation" shall mean a contract-awarding authority's request for the provision of any one or more of the following: goods and services of any kind, equipment leases, and rentals/purchase of space. Solicitation shall include requests for proposals, invitations to bid and similar items. "Solicitation specifications," shall mean any documents, literature or other information accompanying a solicitation which provides additional data regarding the contract-awarding authority's request.

"Utilization Goals" shall mean those separately ((DD-)) <u>EE</u>. designated annual goals for the use by King County minority/women's businesses. The goals shall be expressed as a numerical percentage of the total dollar value of all contracts to be awarded by the county. These goals shall be applicable to businesses organized for profit, along with governmental agencies quasi-qovernmental agencies, unless the specifically excepted by or in accordance with the provisions of this chapter.

((EE.)) FF. "Utilization Requirements" shall mean those efforts which the responding parties, King County and the particular department shall make to meet the county's utilization goals, including, but not limited to the percentage factors and set aside requirements established by this chapter.

((FF.)) <u>GG.</u> "Violating Party" shall mean a person or entity which has violated a provision or provisions of this chapter.

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((GG.)) HH. "Waiver Statement" shall mean a written statement director((, department of executive directed to the administration,)) containing reasons why any provision or provisions of this chapter shall not apply to a particular person, partnership, corporation, business entity, contract-awarding authority, department, or other entity. Where a waiver or waivers are granted, the utilization goals shall be applied in a manner so as to reflect the loss of the monetary value of those contracts exempted from the requisites of this chapter.

"Women's Business" means a business certified by ((HH-)) <u>II</u>. the Office of Minority and Women's Businesses of the State of Washington as a women's business enterprise. The director ((of the department of administration)) is authorized to determine that women as a class have not been discriminated against in their ownership and operation of particular trades or areas of business or in the particular geographical areas in which they operate. The director businesses from consideration may exclude such as "women's businesses" under this chapter, in connection with contracts involving such trades or areas of business, according to the procedure provided for in Section 4.18.080 of this chapter.

NEW SECTION SECTION 3. Ordinance No. 5700, Section 3, as amended and K.C.C. 4.18.030 are hereby repealed and replaced with the following:

Utilization goals. On or before the thirtieth day of April 1992, and every three years following that date, the administrator shall submit to the King County executive for approval proposed utilization goals for King County for the following three year period. Separate utilization goals shall be established for the use of minority businesses and for the use of women's businesses. These utilization goals shall be established separately for each of the following types of contracts: architectural and engineering contracts, construction contracts, consultant contracts, concession contracts, and purchasing and service contracts. The utilization

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goals shall be transmitted with the Office of Civil Rights and Compliance Annual report to the King County council for approval. Existing utilization goals shall remain in effect until newly submitted ones receive final King County council approval.

A. The utilization goals shall be reasonably achievable. To the extent that relevant information is available, the utilization goals shall be based on the following factors:

- 1. By contract category, the number of firms certified by the State Office of Minority and Women's Business Enterprises, seeking to do business with King County as either prime or subcontractors;
- By contract category, the total number of firms seeking to do business with King County as either prime or subcontractors;
- 3. By contract category, the geographic area of competition;
- 4. By contract category, the capacity and/or capability of certified minority and women's businesses seeking to do business with King County compared with the capacity and/or capability of non-minority and non-women's businesses seeking to do business with King County;
- 5. By contract category, the number of minorities and women with requisite skills in related occupations;
- 6. By contract category, the affirmative action goals for minorities and women in related occupations;
- 7. By contract category, the rates of new entry by minorities and women into related training, educational fields, and occupations;
- 8. By contract category, what availability would be absent discrimination;
- 9. By contract category, rates of entry of new minority and women's businesses compared to non-minority and non-women's businesses.

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B. The purpose of this chapter is to remedy the effects of discrimination by increasing the opportunities for minority and women's businesses to provide goods and services to King County by using reasonably achievable goals.

NEW SECTION SECTION 4. The following goals shall be the annual goals for all King County departments until such time as new goals are approved by the King County council:

Contract Category	MBE%	WBE%
Architecture/Engineering	17%	10%
Concessions	10%	5%
Construction	14%	88
Consultant	6%	15%
Purchasing/Service	10%	3 %

SECTION 5. Ordinance No. 5700, section 5, as amended, and K.C.C. 4.18.050 are hereby amended to read as follows:

Utilization requirements, general.

A. In a order to meet the utilization goals established in accordance with this chapter, efforts including but not limited to the following shall be made:

1. Under the auspices of the director((, department of executive administration,)) the administrator shall begin immediately to design a technical assistance and outreach program which shall be established ((-)) by February 1, 1991. This program shall include the following elements:

a. A county-wide, industry-wide, regularly-scheduled contractor orientation program to promote compliance with and understanding of the provisions of this chapter and King County Code, Chapter, 12.16;

b. Feasible options for bonding, insurance, and banking assistance for minority-owned and women-owned businesses;

- c. A county-wide program, designed to assist departments in enhancing opportunities for minority-owned and women-owned businesses:
- d. A fully-developed and maintained resource list, to include all available resources state-wide for minority- owned and women-owned businesses;
- e. Such other program options as would serve to assist minority-owned and women-owned businesses in overcoming the barriers of past and present discrimination.
- 2. Prior to entering into any contract, the contract awarding authority shall:
- a. Make affirmative efforts to solicit proposals from minority/women's businesses;
- b. Examine alternatives for arranging contracts by size and type of work so as to enhance the possibility of participation by minority/women's businesses.
- 3. Prior to submitting any bid, proposal, or other response to a solicitation for which subcontractors may be used, responding parties shall make good faith affirmative efforts to contact, solicit bids and proposals from, and use minority/women's businesses.
- 4. The following shall be included in the body of the contract document in any and all contracts signed between a contract awarding authority and a contractor:
- a. A provision indicating that this chapter is incorporated by reference into any and all King County contracts and failure to comply with any of the requirements of the chapter by a contractor will be considered a breach of contract.
- b. A requirement that during the term of the contract the contractor shall comply with, as to tasks and proportionate dollar amounts throughout the term of the contract, all ((plans made in their proposal)) requirements for the use of minority/women's businesses. In the absence of a waiver, minority/women's businesses

which for any reason no longer remain associated with the contract or the contractor shall be replaced with other certified minority/women's businesses in accordance with procedures established by the administrator.

- c. A provision prohibiting any agreements between a responding party and a minority/women's business in which the minority/women's business promises not to provide subcontracting quotations to other responding or potential responding parties.
- d. The requirement of maintenance of relevant records, and information necessary to document compliance with this chapter and the contractor's utilization of minority and women's businesses in its overall public and private business activities, and shall include the right of the county to inspect such records.

e. A provision requiring the payment of specific liquidated

fails damages in the event a contractor to perform commercially-useful function and/or operates as a broker, front, conduit or pass-through, with the amount of liquidated damages established in advance by the department of executive administration based on the type of contract involved. The provision should include following lanquage: The purpose of King County's minority/women's business ordinance is to provide a prompt remedy for the effects of past discrimination. The county in general, and this program in particular, are damaged when a contract, or portion of a contract, to be performed by a minority/women's business is not actually performed by a minority/women's business enterprise in compliance with this chapter. Because the actual amount of such damage is not reasonably calculable, the parties agree and stipulate that liquidated damages of \$ fairly estimate the amount required to compensate the county for resulting delays in carrying out the purpose of the program, the costs of meeting utilization goals through additional contracts, the administrative costs investigation and enforcement and other damages and costs caused by

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SECTION 6. Ordinance No. 5983, Section 6, as amended, and K.C.C. 4.18.060 are hereby amended as follows:

Utilization Requirements, Specific.

- A. In order to expedite achieving of the utilization goals established in accordance with this chapter, the following utilization requirements shall apply to all competitive bids and other responses to solicitation:
- 1. For all purchasing, service, and concession contracts and all architectural and engineering contracts, consultant contracts and construction contracts under ten thousand dollars, the ((following percentage factor)) director, with the advice of the administrator, shall determine a percentage factor appropriate to offset the effects of discrimination in the industry involved, which percentage shall be used in determining which responding party is the lowest responsible bidder or best proposal:

((a. Where a contract does not require and/or responding parties do not plan to use subcontractors, suppliers or other businesses in similar assisting roles, responding parties whose bids are within five percent of the bid made by the lowest responsive bidder shall be ranked as follows:

First, Minority/women's businesses.

Second, Non-minority/non-women's businesses.

- b. Where a contract requires the use of subcontractors, suppliers or other businesses in similar assisting roles,))
- a. ((r)) Responding parties whose bids are within ((five percent)) the percentage factor of the best proposal or the bid made by the lowest bidder shall be ranked in the following order:

First, minority/women's businesses which will perform the entire contract unassisted and those minority/women's businesses which will exclusively use minority/women's businesses as subcontractors, suppliers or in similar assisting roles.

Second, minority/women's businesses which alone or as part of joint ventures serve as the prime contractor where minority/women's

business participation is at least twenty-five percent of the dollar value of a contract ((and do not use minority/women's businesses as subcontractors, suppliers, or in similar assisting roles));

Third, non-minority/non-women's businesses which use minority/women's businesses as subcontractors, suppliers, or in similar assisting roles in an amount equal to at least twenty-five percent of the contract amount;

Fourth, non-minority/non-women's businesses which do not use minority/women's businesses subcontractors, suppliers, or in similar assisting roles to the extent set forth above.

((c. Where a contract could require the use of subcontractors, suppliers or other businesses in similar assisting roles and some responding parties make use of such and others do not, responding parties whose bids are within five percent of that made by the lowest bidder shall be ranked as set forth in subsection b., of this Section 4.18.060 A.1., except that the highest ranking shall be given equally to minority/women's businesses without subcontractors and such businesses which use only minority/women's businesses as sub-contractors, suppliers or in similar assisting roles. The lowest ranking shall be given to non-minority/non-women's businesses that do not use minority/women's businesses as sub-contractors, suppliers or in similar assisting roles.))

((d)) b. All responding parties within each particular ranking shall be grouped according to the amount of their bid or the evaluation score of their proposal as determined by the awarding authority, with low bidders and higher scoring proposals receiving the highest priority. The lowest bidder or higher scoring proposal within the highest-ranking category shall be awarded the contract in question. ((In the event two or more responding parties qualify for award of the contract in question, they shall be notified and allowed the opportunity to resubmit their bids. The lowest bidder shall then be awarded the contract.))

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- c. In determining the percentage factor to be used for a particular contract, the director shall consider the following factors:
  - (1) Price differentials between M/WBEs and non-MWBEs on previously-submitted bids:
  - (2) Standard industry costs;
  - (3) Standard industry profit margins;
  - (4) Availability of M/WBEs to perform as retailers, distributors, wholesalers and manufacturers, by commodity area; and
  - (5) Other pertinent facts.
- 2. For every construction, architectural and engineering, and consultant contract((s)) the following set-aside requirements shall be met:
- a. Contracts for construction, consultant and architectural/engineering services, the estimated cost of which exceeds ten thousand dollars, shall require responding parties to include in their responses to solicitation both minority and women's business participation in the contract in a percentage which equals or exceeds the percentages determined for the contract by the director ((of-the-department-of-executive-administration)). The director, with the advice of the administrator, shall determine the percentages for each contract based on the extent of subcontracting opportunities presented by the contract and the availability of minority and women's business enterprises qualified to perform such subcontracting work. Such percentages may be higher or lower than the annual goals for the type of contract involved.
- b. Where a contract is awarded to a minority or women's business which will perform at least twenty-five percent of the work, the set-aside requirements of these subsections shall not apply.
- c. As part of the bid or proposal package, all responding parties shall identify the dollar amount and/or percentage value of

minority/women's business participation. All responding parties shall also identify the particular minority/women's businesses to be used in performing the contract, specifying for each the dollar and/or percentage value of the participation, the type of work to be performed, and other information as may reasonably be required to determine the responsiveness of the bid or proposal((; provided that, for bids on construction contracts, this information shall be submitted no later than the close of the first King County business day after bid opening)).

- d. During the term of the contract, any failure to comply with the percentages of minority/women's business participation ((identified—in)) required for the bid or proposal shall be considered a material breach of contract. The dollar value of the total contract used for the calculation of the set—aside shall be increased or decreased to reflect executed change orders unless:
- (1) a waiver is obtained in accordance with K.C.C. 4.18.070A. after consultation among the contract-awarding authority, the director ((of the department of executive administration,)) and the contractor; or
- (2) the department obtains a reduction in the amount of the set-aside according to the procedure in K.C.C. 4.18.060B ((-except that the reduction request for change orders need not be submitted prior to solicitation of bids or proposals)).
- B. Departments may request a reduction in the amount of the set aside for either or both minority business enterprises or women's business enterprises or in the percentage factor to be applied under the percentage preference method, by submitting the reasons therefor in writing to the director((, department of executive administration , prior to solicitation of bids or proposals)).
- 1. The director, with the advice of the administrator, may grant such a reduction upon determination that:

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- a. The reasonable and necessary requirements of the contract render subcontracting or other participation of businesses other than the bidder or proposer infeasible at the adopted goal levels; or
- b. Qualified minority and women's business enterprises capable of providing the goods or services required by the contract, are unavailable in the market area, despite every feasible attempt to locate appropriate minority and women's business enterprises to meet the adopted goals.
- c. The available minority and/or women's businesses have given price quotes which are unreasonably high in that they exceed competitive levels beyond amounts which can be attributed to cover costs inflated by the present effects of discrimination.
- 2. Any reductions in set aside amount granted by the director shall specify the amount to which the set aside has been reduced.
- a percentage factor shall be used for a particular type of contract, the method specified is the preferred method for achieving the utilization goals. A department may use the other method in its solicitation documents for a specific contract if it determines that a method other than the one established by this Section 4.18.060 will be a more feasible method of achieving the annual utilization goal. In the event that a department chooses to use a method other than the one specified in this Section 4.18.060, it shall include in its annual report to the executive as required by Section 4.18.080 D. of this chapter, documents demonstrating that a method other than the one established by this Section 4.18.060 is a more feasible method of achieving the annual utilization goal.
- D. All solicitation documents shall include the applicable requirements of Sections 4.18.050 and 4.18.060. In addition, documents shall include a provision prohibiting any agreement between a responding party and a minority/women's business in which

the minority/women's business promises not to provide subcontracting quotations to other responding or potential responding parties. Bids, proposals, and other responses which fail to meet the requirements of this Section 4.18.060 shall, within the limitations of federal and state law, be deemed non-responsive unless a waiver has been granted pursuant to Section 4.18.070 of this chapter.

- E. The percentage factor and set-aside requirements of this Section 4.18.060 shall not apply to contracts awarded for the remainder of any calendar year in which the contract-awarding authority is determined by the director((7-department of executive administration)), with the advice of the administrator, to have met the applicable county utilization goals as established by this chapter. The percentage factor and set aside provisions of this Section 4.18.060 shall again apply in each succeeding calendar year until the annual utilization goals for that year have been met by the contract-awarding authority.
- F. For the Kingdome food and beverage concession contract, the set aside method of achieving utilization goals shall apply.
- G. The requirements of this Section 4.18.060 shall cease to apply to contracts awarded by King County and its departments on December 31, 1992, unless reenacted by the King County council.
- SECTION 7. Ordinance No. 5700, Section 6, as amended, and K.C.C. 4.18.070 are hereby amended as follows:

Waivers. Contract-awarding authorities, along with or on behalf of responding parties and contractors, may apply for waiver of one or more requirements of this chapter as they apply to a particular contract or contracts.

- A. Waivers may be granted by the director((, department of executive administration,)), with the advice of the administrator, in any of the following circumstances:
- 1. When the needed goods and services are readily available from only one source, in which case the contract awarding authority shall, in addition to the requirements contained in Ordinance No.

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4551, K.C.C. 4.16.030, submit a written justification of the need for sole source treatment to the director((, department of executive administration,)) who shall grant or deny the request for waiver within three business days.

- 2. Emergencies, in which case emergency contracting shall be handled in accordance with the requirements of Ordinance No. 4551, K.C.C. 4.16.050.
- 3. Contracts for which neither a minority nor a women's business is available to provide needed goods or services, in which case a waiver may be applied for in accordance with procedures to be developed by the ((director, department of executive administration)) administrator. Prior to granting a waiver, the director((, department of executive administration,)) shall certify that a minority/women's business is in fact not available to provide the needed goods and/or services.
- 4. Contracts awarded to non-profit organizations, governments and governmental organizations, ((other than King County;)) (including but not limited to municipal corporations, consortiums and associations of governmental agencies or officials and agencies created by interlocal agreement, per RCW 39.34, or by operation of state or federal law((s)), where because of a responding party's non-profit status, ownership of the corporation or other entity cannot be determined. However, solely with the exception of contracts between King County and cities and towns where King County is the grantee for federal or state funds passed through to such jurisdictions, the waiver shall not ((apply)) extend to those profit-making contractors which contract with the referenced responding parties.
- 5. When available minority and/or women's businesses have given price quotes which are unreasonably high in that they exceed competitive levels beyond amounts which can be attributed to cover costs inflated by the present effects of discrimination.

As a condition of granting any waiver, the director may require that contractors or the contract-awarding authority make affirmative efforts to utilize minority and/or women's businesses in the contract.

- Where the executive determines that the reasonable and necessary requirements of a contract render subcontracting or other participation of businesses other than a responding unfeasible, he/she may grant a waiver from the set-aside provisions of this chapter; PROVIDED THAT, the waiver shall not be granted after the solicitation request has been publicly released by the contract awarding authority; PROVIDED FURTHER THAT, the solicitation specifications shall state that the waiver has been authorized and that solicitations received, proposing subcontracting or other participation of business other than the responding party, shall be rejected as non-responsive; PROVIDED FURTHER THAT, following award of the contract, should subcontracting or participation of businesses other than the responding party become necessary, the previously authorized waiver shall be null and void. The contractor (original responding party) shall solicit both minority and women business participation in a percentage which equals the contract awarding authority's annual goal.
- c. Where the executive determines that compliance with the requirements of this chapter would impose an unwarranted economic burden on, or risk to, King County as compared with the degree to which the purposes and policies of this chapter would be furthered by requiring compliance he/she may reduce or waive the utilization requirements of this ordinance;

PROVIDED THAT upon taking such action, the King County executive shall notify the members of the King County council in writing; and FURTHER PROVIDED ((THAT)), upon receipt of the notice, if the King County council determines that the waiver does not meet the standards of this section, the King County council may by

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motion, within ten working days of the receipt of the notice, determine the waiver to be null and void.

SECTION 8. Ordinance 5700, Section 7, as amended and K.C.C. 4.18.080, are hereby amended as follows:

Monitoring, Reporting, and Enforcement.

- The county executive, through the ((director, department of executive administration,)) administrator shall have the responsibility for monitoring implementation of the requirements of this chapter and shall have the power to request from departments, responding parties and/or contractors any relevant records. information and documents.
- Contract awarding authorities, with the assistance of the director((, department of executive administration,)) shall keep complete and detailed records regarding compliance with this chapter. The records shall include the dollar value and the subject matter of each contract along with the name of the contractor, the participation levels (in dollars, number of contracts awarded, and type of work) of minority/women's businesses where the contract award provides for participation, and other information as the director((, department of executive administration,)) deems necessary.
- C. The ((director, department of executive administration,)) administrator, shall be responsible for gathering all information concerning compliance with this chapter and shall have access to all pertinent King County records.
- D. With the assistance of the ((director, department of executive administration,)) administrator each department shall submit to the ((King County executive)) administrator an annual report on its performance in meeting the utilization goals required by this chapter on or before ((February)) March 15th of each year. This report shall include the number and dollar amount of contracts awarded ((7)), by contract category and the ((number and)) dollar amount and the percentage of ((contracts with)) minority/women's

business participation by contract and contract category and by number of set-aside contracts, percentage preference contracts, contracts requiring affirmative efforts, and contracts for which waivers were granted (( the number of contracts which involved the use of subcontractors, suppliers or similar assisting roles; the number of minority/women's businesses used in such roles; the number, type, and dollar amount of contracts awarded pursuant to the percentage-factor and set-aside provisions of this chapter; and the basis on which the department determined that a method other than the one specified in Section 4.18.060 of the chapter should be The report shall also identify problems in meeting the requirements of this chapter, if any, and suggestions for improvements.

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E. Monitoring of Effects. The administrator shall establish procedures to collect evidence and monitor the effects of the provisions of this chapter in order to assure, insofar as is practical, that the remedies set forth herein do not disproportionately favor one or more racial or ethnic groups and that the remedies do not remain in effect beyond the point that they are required to eliminate the effects of discrimination in the local contracting industries. To the extent further amendments to this chapter are required to effect these ends, the administrator shall prepare appropriate ordinances for the council's consideration.

F. Certification and Recognition Process.

1. Pursuant to chap. 328, Laws of 1987, the Office of Minority and Women's Businesses of the State of Washington shall be solely responsible for certifying and decertifying businesses. King County's minority and women's business enterprise program is only for minorities and minority business and women's businesses and combination businesses as defined in K.C.C. 4.18.010; therefore the director((, department of executive administration,))through the administrator shall recognize only those combination minority and women's business enterprises or minority business enterprises

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certified by the State of Washington which also meet the definitions in K.C.C. 4.18.010, according to minority status information provided to King County by the Office of Minority and Women's Businesses of the State of Washington. Businesses are only eligible for King County's programs so long as they remain certified by the State of Washington.

- 2. It shall be considered a violation of this chapter to obtain, or attempt to obtain, certification or the benefits of any provision of this chapter, on the basis of false or misleading information, whether provided to King County or to the Office of Minority and Women's Businesses of the State of Washington.
- No contract requiring or proposing minority/women's business participation may be entered into unless minority/women's businesses identified to meet the utilization goals by a responding party were, at the time the bid was submitted, certified by the Officer of Minority and Women's Businesses of the State of Washington and recognized by the director((, department of executive administration,)) through the administrator as eligible to participate in King County's minority/women's business program and the director((7-department of executive administration,))through the administrator determines all identified minority/women's businesses appear able to perform a commercially useful function on that Lists of certified and recognized contract as proposed. minority/women's businesses shall be provided to all department and made available to the public.
- 4. No business shall apply to King County in order to participate in the programs established by this chapter.
- ((F. Upon receipt of a written and signed allegation that any contractor, subcontractor, or vendor has violated any provision of this chapter, or if a violation is discovered from information gained through compliance monitoring, or upon reason to believe that a violation may be occurring, the director, department of executive administration, or his or her designee, shall order an

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investigation. If there is probable cause to believe that a violation has occurred, the director, department of executive administration, or his/her designee will, upon ten days! written notice to the alleged violating party, conduct a hearing to determine whether a violation has occurred. The hearing shall be recorded and each party shall have the right to call and examine witnesses, and to be represented by anyone of his/her choice lawfully permitted to do so. The parties shall include the complainant, if any, the alleged violating party, and a representative of the director, department of executive administration, or the agency conducting the investigation. The director, department of executive administration, may suspend progress payments on a contract pending the outcome of the hearing. Unless otherwise agreed to by all parties, the hearing shall be commenced no later than twenty-one days after service-of a written notice of violation.))

G. Where a complaint is filed within one year of the completion of all work on a contract alleging a violation of this chapter by a contractor, subcontractor or contract-awarding authority, or where, within that time period, evidence of a violation is discovered from information gained through compliance monitoring, the administrator shall cause to be served or mailed, by certified mail, return receipt requested, a copy of the complaint or notice of investigation on the respondent within twenty days after the filing of said charge and shall promptly make an investigation thereof. The investigation shall be directed to ascertain the facts concerning the violation alleged in the complaint and shall be conducted in an objective and impartial manner. During the investigation, the administrator shall consider any statement of position or evidence with respect to the allegations of the complaint which the complainant or the respondent wishes to submit.

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1. The administrator shall have authority to sign and issue subpoenas requiring the attendance and testimony of witnesses, the production of evidence including but not limited to books, records, correspondence or documents in the possession or under the control of the person subpoenaed, and access to evidence for the purpose of examination and copying as is necessary for the investigation. The administrator shall consult with the prosecuting attorney before issuing any subpoena under this section.

If an individual fails to obey a subpoena, or obeys a subpoena but refuses to testify when requested concerning any matter under investigation, the administrator may invoke the aid of the King County prosecuting attorney who shall petition to the Superior Court for King County for an order or other appropriate action necessary to secure enforcement of the subpoena. The petition shall be accompanied by a copy of the subpoena and proof of service, and shall set forth in what specific manner the subpoena has not been complied with, and shall ask for an order of the court to compel the witness to appear and testify or cooperate in the investigation of the violation.

2. The results of the investigation shall be reduced to written findings of fact and a finding shall be made that there either is or is not reasonable cause for believing that a violation has been or is being committed. If a finding is made that there is no reasonable cause, said finding shall be served on the complainant and respondent. Within thirty days after service of such negative finding, the complainant shall have the right to file a written request with the administrator asking for reconsideration of the finding. The administrator shall respond in writing within a reasonable time by granting or denying the request.

H. If the finding is made initially or on request for reconsideration that reasonable cause exists to believe that a violation by a contractor or subcontractor has occurred, the administrator shall endeavor to remedy the violation by conference,

conciliation and persuasion, which may include monetary compensation, the creation of additional opportunities for minority or women's utilization on other contracts, or such other requirements as may lawfully be agreed upon by the parties and the administrator. Any settlement agreement shall be reduced to writing and signed by both parties. An order shall then be entered by the administrator setting forth the terms of the agreement. Copies of such order shall be delivered to all affected parties and the original thereof filed with the Division of Records and Elections.

If no agreement can be reached, a finding to that effect shall be made by the administrator and incorporated in a preliminary order, with a copy thereof furnished to the complainant and the respondent. The preliminary order shall also include:

- A finding that a violation has occurred;
- 2. The basis for such finding.

I. In the case of failure to reach an agreement for the elimination of such a violation, and upon the entry of a preliminary order, the complaint and any and all findings made and remedies ordered shall be certified by the administrator to the office of the King County Hearing examiner for hearing.

A hearing shall be conducted by the office of the Hearing examiner for the purpose of affirming, denying, or modifying the preliminary order. The hearing shall be conducted on the record and the hearing examiner shall have such rule making and other powers necessary for conduct of the hearing as are specified by K.C.C. 20.24.150. Such hearings shall be conducted within a reasonable time after receipt of the certification. Written notice of the time and place of the hearing shall be given at least ten days prior to the date of the hearing to each affected party and to the administrator.

Each party shall have the following rights, among others:

1. To call and examine witnesses on any matter relevant to the issues of the complaint;

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- 2. To introduce documentary and physical evidence;

  3. To cross-examine opposing witnesses on any matter

  relevant to the issues of the complaint;

  4. To impeach any witness regardless of which party first

  called him to testify;

  5. To rebut evidence against him; and

  6. To represent himself or to be represented by anyone of
  - 6. To represent himself or to be represented by anyone of his choice who is lawfully permitted to do so.

((G. After the hearing, the director, department of executive administration, shall make written findings and conclusions and shall order one or more of the following:))

- J. Following review of the evidence submitted, the hearing examiner presiding at the hearing shall enter written findings and conclusions and shall render a written decision and shall order one or more of the following:
- Dismissal of the complaint when a violation is found not to have occurred;
- Suspension or cancellation of the contract in part or in whole;
- 3. Disqualification and/or debarment of the violator from participation in county contracts for a period of up to five years;
- 4. Exclusion of the violator from future contracts or vending until demonstration of compliance;
- 5. Enforcement of any provision of the contract providing remedies, such as penalties or liquidated damages for violation of contractual provisions, or enforcement of any other remedy available under the laws of King County. Upon a finding by the ((director)) hearing examiner that a contractor has in fact failed to perform a commercially useful function or has operated as a broker, front, conduit or pass through business, liquidated damages specified in the contract shall be imposed unless the ((director)) hearing examiner finds that imposition of such damages would be clearly

inequitable, in which case the ((director)) hearing examiner may order appropriate relief.

((H. Upon receipt of a written and signed allegation that any contract-awarding authority has violated any provision of this chapter, or if a violation is discovered from information gained through compliance monitoring, the King County executive shall order an-investigation. If there is probable cause to believe that a violation has occurred, the executive or his/her designee will, upon ten days written notice to the alleged violating party, conduct a hearing-to-determine-whether-or-not-a-violation-has-occurred. The hearing shall be recorded and each party shall have the right to call and examine witnesses, to produce documentary and physical evidence, to cross-examine witnesses, and to be represented by anyone of his/her choice lawfully permitted to do so. The parties shall include the complainant, if any, the alleged violating party, and a representative of the executive or the agency conducting the investigation. Unless otherwise agreed to by all parties, the hearing-shall be commenced no later than twenty one days after service of a written notice of violation.))

((I.)) K. ((After the hearing, the King County executive shall make written findings and conclusions)) If a finding is made that there is reasonable cause to believe that a contract-awarding authority has committed a violation, the finding shall be forwarded to the county executive, who shall review the evidence and shall order one or more of the following:

- Dismissal of the complaint when a violation is found not to have occurred;
  - 2. Corrective personnel action;
- 3. Disqualification and suspension of authority of all members, any board, commission, or other body constituting the violating contract awarding authority;
- 4. Enforcement of any other remedy available under the laws of King County.

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(( $\mathcal{F}$ )) L. Upon receipt of a written and signed allegation that a business owner is improperly being considered to be, or has improperly been rejected as, a minority business or women's business as defined in this ordinance, or that a waiver or reduction of setaside requirements has been improperly denied or granted, or if such information is discovered from information gained through compliance monitoring, the ((King County executive)) director shall order that an investigation be conducted by the ((director, department of executive administration)) administrator. The pendency of such allegations or of subsequent hearings on such allegations shall not be grounds to postpone or restrain the award of any contracts then being advertised or for which bids have been received. If there is ((probable)) reasonable cause to believe that corrective action is warranted, the director ((executive or his/her designee)) will, upon ten days written notice to all interested parties of whom he/she is aware, and upon publication of notice of the hearing in the manner provided for the advertising of contracts, conduct a hearing to determine whether or not the allegation is correct. The hearing shall be recorded and each interested party shall have the right to call and examine witnesses, to produce documentary and physical evidence, to cross-examine witnesses, and to be represented by anyone of his/her choice lawfully permitted to do so. The hearing officer designated by the director shall permit testimony to be given by any parties which would be directly affected by the matter, and a representative of the executive or the agency conducting the investigation.

After the hearing, the ((King County executive)) director shall make findings and conclusions and shall order appropriate corrective action, if any.

 $((K_{r}))$  M. In addition to any other remedy available under the laws of King County and the State of Washington any person, firm, corporation, business, union, or organization which prevents or interferes with or retaliates against a contractor and/or

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subcontractor's efforts to comply with the requirements of this chapter or which submits false or misleading information to any King County department or employee concerning compliance with this chapter shall be subject to a civil penalty of up to five thousand dollars for each occurrence, King County having previously complied with the notice and hearing provisions of this ordinance. Each submission of false or misleading information shall constitute a separate occurrence.

((L. When conducting any investigation or preparing for a hearing under this section, the director shall have authority to sign and issue subpoenas requiring the attendance and testimony of witnesses, the production of evidence including but not limited to books, records, correspondence or documents in the possession or under the control of the person subpoenced, and access to evidence for the purpose of examination and copying as are necessary for the investigation. The director shall consult with the prosecuting attorney-before issuing any subpoena under this section. If an individual fails to obey a subpoena, or obeys a subpoena but refuses to testify when requested concerning any matter under investigation, the director may invoke the aid of the King County prosecuting attorney who may petition to the Superior Court for King County for an order or other appropriate action-necessary to secure enforcement of the subpoena. The petition shall be accompanied by a copy of the subpoena and proof of service, and shall set forth in what specific manner the subpoena has not been complied with, and shall ask an order of the court to compel the witness to appear and testify or cooperate in the investigation.))

SECTION 9. Ordinance No. 5983, section 9 as amended and K.C.C. 4.18.090 are hereby amended to read as follows:

Annual report required. ((In addition to the executive's proposing minority/women's business contracting goals and programs in the required annual Affirmative Action Plan, the Affirmative Action Plan shall include a)) The administrator shall submit an annual report to

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1	the ((council)) executive detailing performance of the program by
2	April 15 of each year. This report shall be forwarded to the council
3	no later than April 30. ((At-a-minimum, t)) The report shall include:
4	((A. Provide-statistical evidence, supported by a narrative
5	explanation where appropriate, showing contracts awarded to
6	minority/women's business, by type of contract, dollar value, and
7	contract awarding authority;
8	B. If any contractor, contract awarding authority, department,
9	has been granted a waiver from the provisions of this chapter,
10	identifying-the-specific-contract-or-bid-process, parties-involved
11	and the reasons for the waiver's approval.
12	C. As-appropriate, identify actions taken, by individual case,
13	where-it has been-alleged-that-a-contractor, subcontractor, vendor
14	or contract awarding authority has violated the provisions of this
15	<del>chapter.</del>
16	D. As appropriate, recommend amendments to the chapter,
17	substantiated by fact, designed to accomplish overall program-goals
18	in a cost-effective manner.))
19	A. Statistics, and narrative where appropriate, demonstrating
20	the utilization of minority and women's businesses by department,
21	contract category, and the County, overall;
22	B. Statistics, and narrative where appropriate, demonstrating
23	the number and type of waivers granted;
24	C. Explanations of any investigative actions taken by Office of
25	Civil Rights and Compliance regarding the implementation, monitoring
26	and enforcement of this chapter;
27	D. Descriptions of any problems in the implementation reported
28	by the department, including proposed solutions;
29	E. Recommendations, as appropriate, regarding amendments to
30	this chapter:
31	F. Proposed utilization goals, as necessary.
32	NEW SECTION. SECTION 10. Graduating Firms Out of Program. The
33	Office of Civil Rights and Compliance is directed to study and

prepare a recommendation to the council on whether this chapter should be amended to "graduate out" minority and women's businesses after a certain number of years of certification or level of income above that used for state certification. The executive shall submit such a recommendation by April 30, 1991.

NEW SECTION. SECTION 11. The Office of Civil Rights and Compliance is directed to study and prepare a recommendation to the council on establishment of a joint data base with one or more other local agencies for the collection of availability and utilization data. The executive shall submit such a recommendation by April 30, 1991.

NEW SECTION. SECTION 12. This ordinance shall be implemented within the current level of resources allocated to the office of civil rights and compliance. No additional staffing shall be considered unless the office of civil rights and compliance implements the county auditor's recommendations to streamline its operations and demonstrates the need for additional staffing through the use of relevant workload indicators and appropriate analysis.

NEW SECTION. SECTION 13. Severability. The provisions of this ordinance shall be effective in all cases unless otherwise provided for by state or federal law. The provisions of this ordinance are separate and severable. The invalidity of any clause, sentence, paragraph, subdivision, section, or portion of this

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ordinance or the invalidity of the application thereof to any perso or circumstances shall not affect the validity of the remainder o this ordinance, or the validity of its application to other person: or circumstances. INTRODUCED AND READ for the first time this day of PASSED this 29th day of august, 1990. KING COUNTY COUNCIL KING COUNTY, WASHINGTON Lois North ATTEST: APPROVED this 4th day of September TIM HILL King County Executive